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## THE SLOW AND PAINFUL DEATH OF BIG BOX RETAIL...

By Jordan Wirsz - Savant Investment Partners

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Over the last several years, I have continued to warn real estate investors to stay away from mid or big box retail investments. I also cautioned equity investors to be careful of companies with large amounts of mid or big box spaces. The evolution of technology in the retail industry is just beginning. Years ago, Amazon entered the market and virtually destroyed the big box retail business model. Best Buy, for example, has largely become a showroom for consumers looking for electronics and appliances. After viewing and testing out the equipment in a local store, the consumers then hop onto Amazon or any number of other online retailers and buy the item for a discount. This trend has permeated every facet of consumer buying, including clothes, shoes, electronics, tools, and even specialty goods.

I am overwhelmed with emails from commercial real estate brokers around the country trying to sell me Guitar Center leased buildings. Guitar Center has been one of the most publicly forecasted and publicized “on the verge of bankruptcy” stories over the last couple of years, teetering on the line of going out of business. Best Buy has tried to “reinvent” themselves to find a way to capture the sale while consumers are in the store, and also by trying to capture online market share.

A slew of other big box retailers has long embattled the fight to stay alive. Sears Holdings just announced that it will close 68 of its Kmart stores across the country in addition to 10 Sears stores in an attempt to stay solvent and regain profitability. One positive note for those of us in Las Vegas, is that none of the planned closures are in Nevada, as our economy keeps on growing post-recession.



JC Penny has been the “turn around” story that never happened. They keep trying, but the business continues to struggle.

Walmart, perhaps the greatest consumer goods and food retailer ever created, is closing 269 stores worldwide in 2016. Most people, including myself, believed that Walmart was just too big to pair anything back, including its locations. Having dealt with Walmart in the past on real estate deals, they are generally very smart and specific about where they build and open stores.

## Less is More

Wal-Mart is paring its inventory to better stay in line with sales.



Note: For fiscal years ending Jan. 31  
Source: S&P Capital IQ

### THE WALL STREET JOURNAL.

The latest casualty of the big box retail model demise is Sport Chalet, which is closing ALL of its stores after filing bankruptcy this week.



The fundamental model of big box retail

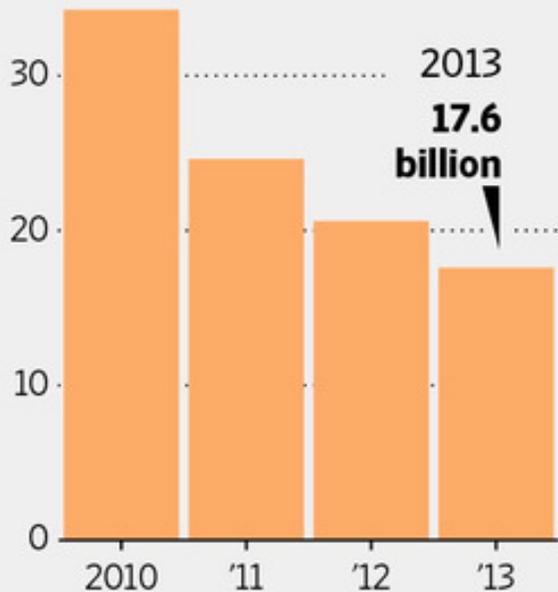
has evolved from the once traffic heavy destinations into an online marketing competition, both in pricing and ease of purchasing (such as Amazon’s one-click checkout strategy). So what is to come of all the massive big box spaces in shopping centers? I believe that as time goes on, those space will be demised into smaller spaces (costing the landlords/owners hundreds of thousands, even millions of dollars to do). The smaller spaces may get filled with non-traditional uses such as charter schools, trade schools, ethnic specific grocery stores, gyms, paint-ball enthusiast spaces, etc....All of which are “low rent payers.” Bringing alternative uses to a shopping center is usually the “kiss of death” for a once busy, well-anchored property. Retail shopping center investors will lose millions of dollars, and will begin feeding vacant centers with lots of capital trying to keep it looking good. Once the big boxes go dark, the surrounding retail will suffer horribly. Most big box anchors bring about lots of smaller “in-line” type tenants such as restaurants, nail salons, and others...But for the privilege of being near the busy anchors, they pay top dollar rents. The financial strain on the little guys will turn many centers into ghost towns.



## Permanent Slowdown?

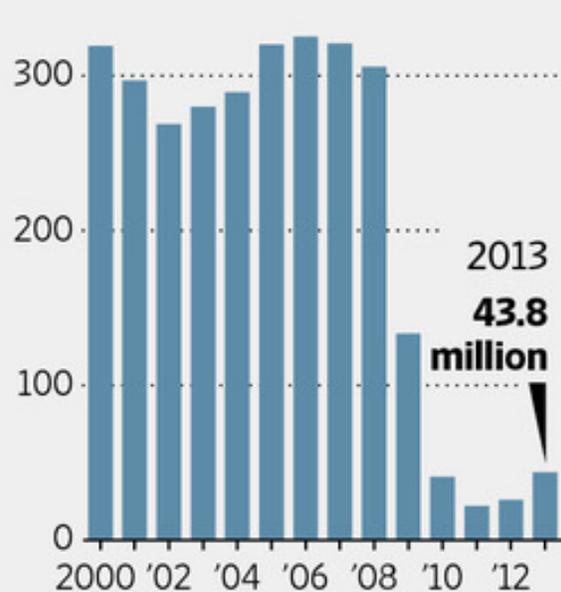
**Total retail foot traffic for November and December**

40 billion visits .....



**Amount of new retail space opened annually**

400 million square feet .....



Note: Traffic data is collected from 60,000 traffic-tracking devices installed at malls and large retailers. Retail space is reported for 54 of the largest U.S. markets.

Sources: ShopperTrak (visits); CoStar Group (square footage)

The Wall Street Journal

Even shopping malls are having challenges competing with online sales. In the end, consumers are choosing to shop from their home or office computer rather than brave the traffic, parking and crowds often associated with going to malls. “Experiential retail therapy” is perhaps the one continual driver for shopping malls... Attracting consumers who enjoy the shopping experience on the weekends, perusing stores and making an afternoon out of the event.

The one area that I continue to be very bullish on, is what we call “neighborhood retail” which are smaller, in-line retail

centers with maybe a fast food restaurant and coffee shop on pads in front of the center. The reason I am still bullish on these types of centers is because regardless of online shopping habits, consumers still need a place to go to have coffee, dine out, get their nails done, see a dentist, etc. Even better, these neighborhood retail centers don’t rely on Best Buy, Guitar Center, or Walmart to bring traffic. They rely on other immediate service need tenants to help bring traffic...Starbucks for example.

The bottom line?

1. Avoid buying or investing in “big box”

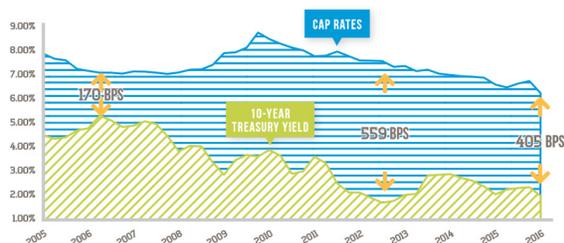
- or “mid box” retail shopping centers.
- 2. Avoid investing in companies (equities/stocks) that rely on big box space to drive big portions of their revenue.

One measure of commercial real estate market health is the spread between 10 year treasuries and the actual CAP rates that these properties are selling for. The smaller the spread, the higher the price from a historical perspective. The bigger the spread, the more opportunity there is. The chart below depicts the bottom of the market CAP rate to treasuries spread at 559 basis points (5.59%) which is massive. Today, as the real estate recovery strengthens, we have taken off about 150 bps in spread.

The definition of a CAP rate is the net income after all expenses on a property, divided into the property value or purchase price as it may be. As you can see from the chart below, cap rates have been compressing...which can be depressing, except for those of us that own commercial real estate, it means that we are in an appreciating asset class. Additionally, we get the great benefits on top of the CAP rate returns, including leveraged returns, capital appreciation, and tax benefits.

**WHERE ARE CAP RATES GOING?**

SUPPLY & DEMAND  
10-YEAR TREASURY VS. NW RETAIL CAP RATES



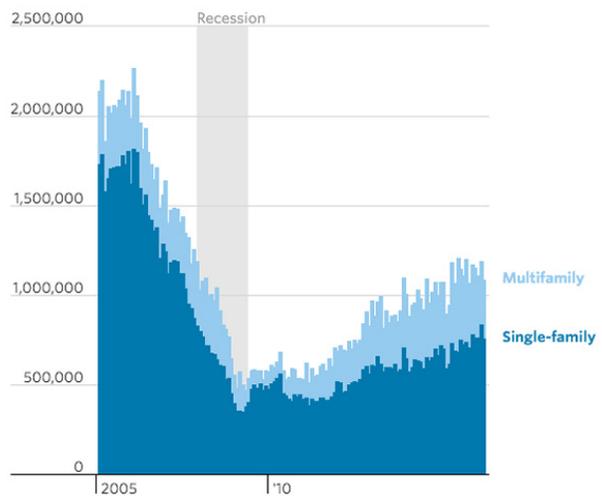
But not all the recent news in real estate

is rosy, even apart from big box retail’s challenges. The housing market is also showing signs of softening. Last week I wrote about the Miami meltdown (or correction). This week, we got the March housing start numbers which fell 8.8% from February to an annualized rate of 1.089 million. Single family homes fell -9.2% and multi-family fell -8.5%. This is the perfect “softening” that I have been forecasting in 2016/2017 that will be a great opportunity maker.

When you compare the housing numbers to pre-crash levels, we still see that year over year housing starts are up, and yet still way below the pre-recession highs. The housing market is “healthy” right now, and the ebb and flow of housing numbers is expected to be up and down in a normal market mid-way through the cycle.

**Starting to Trend Down?**

New privately owned housing units started, seasonally adjusted annual rate



Source: Commerce Department THE WALL STREET JOURNAL

I remain bullish on real estate in general, with the exception of big box retail and mid box retail spaces. Multi-family I remain conflicted with the incredibly low CAP rates and the extremely hot state of that sector of the market.

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## ABOUT THE AUTHOR

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**Jordan Wirsz, CEO**  
*Savant Investment Partners*

Jordan Wirsz serves as the founder and CEO of the Savant companies (2011-present) including Savant Investment Partners. Mr. Wirsz brings with him more than 14 years of real estate investment experience in a wide variety of real estate assets representing hundreds of millions of dollars of transactions. Mr. Wirsz is responsible for overseeing Savant's real estate investments including locating and negotiating real estate transactions, asset management, property management, leasing strategies, portfolio strategies, partnerships, investor relations, and administration. In the course of the Savant's business, Mr. Wirsz has spearheaded more than \$100 million of real estate investments since 2012.

Prior to Savant, Mr. Wirsz served as CEO of a private capital finance firm (2002-2009) that managed more than \$100 million of capital including a private investment fund. As a real estate investment manager, Mr. Wirsz has been a real estate investor and investment manager in many areas across the United States, which includes commercial and residential assets, land entitlement and development projects, industrial properties, office projects, retail shopping centers, and build-to-suit transactions. Mr. Wirsz is a very active commercial real estate investor and has served the roles of investor, developer, lender, fund manager, consultant, and broker. Mr. Wirsz is a nationally recognized real estate expert who has been recognized by members of the U.S. Senate, U.S. Congress, Nevada state government, and has been featured on numerous national television networks including CNBC, NBC, and Fox News. Mr. Wirsz was awarded the prestigious "Young Entrepreneur of the Year" award by the Small Business Administration in 2007. Mr. Wirsz is also a notable author and speaker, and in the past has devoted considerable time to those endeavors through his company Jordan Wirsz International Inc. (2009-2011). Mr. Wirsz continues to speak on investment and business topics when his schedule permits.

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